

Engineers India Limited





Investor Presentation Annual Results: FY 23-24

28th May 2024



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1

Overview of Engineers India Limited

Company Background



- Global Engineering Consultancy, Project Management & Total solutions Company
- Wholly owned company under the aegis Ministry of Petroleum & Natural Gas, Government of India
- Over 7000 assignments including 600 Major assignments
- Significant track record across entire oil & gas value chain with experience of landmark projects
- In-house and collaborative R&D Technologies (more than 40 process technologies)
- International presence: Middle East, Africa, South Asia & Central Asia, East Asia (Mongolia), South America (Guyana)
- Around 2700 employees
- Diversification: Infrastructure, Strategic crude oil storage, Fertilizer, Ports, LNG, Water & Waste Water Management, Coal Gasification, Ferrous & Non-Ferrous, Renewables and Clean Energy
- Sunrise Sectors: Biofuels, Green Hydrogen & Ammonia, Energy Transition









Deen Dayal Field Development Project



Engineers India Limited: Our Journey



- Wholly owned **Government of** India (GoI) company
- Commenced first international assignment
- Entered Fertilizer and Non-ferrous metallurgical sector
- Expansion in **Hydrocarbons** value chain
 - **United States** Offshore
 - Pipelines
 - **♥** Onshore oil and gas

Diversified into Infrastructure in 2001





- Commenced services in sub-surface crude storages (Vizag, Padur& Mangalore)
- Refinery in Mongolia under **LOC funding**
- LNG / Cryogenic portfolio
- Sub-surface storage of LPG
- Gasification
- Bio Fuel/ Renewable jobs

1965 1967

1969

1970-72

1975-78

1989

1997

2000 - 2010

2011-16

2017 -24

- Incorporated pursuant to a formation agreement between Gol and Bechtel
- Commenced work in refineries
- Expansion to **Petrochem with** IPCL (now Reliance **Industries Ltd)**



- R&D centre in Gurgaon
- Process **Technologies in Refining and Gas Processing**
- Longest Gas **Pipeline**

Listed on the BSE and NSE

 Accorded the Mini Ratna status



- Diversification into water
- Overseas and domestic expansion in **Chemical & Fertilizer**
- Largest overseas order from Nigeria
- Awarded the Navratna Status in 2015

Delivering Excellence Through People

Lines of Business





Diversified Portfolio: Involved in Nation Building since Inception

Service Offering - From Concept to Commissioning



Technology Licensing

- Conceptualization of Process
- Process Modelling & simulation
- Bench / Pilot Studies
- Technology Development & Licensing

Engineering

- Residual engineering and FEED
- Detailed engineering
 - **\\$** Engineering for procurement
 - **♥** Engineering for construction

Commissioning

- Pre-commissioning and commissioning assistance
- Safety audit
- HAZOP and SIL studies
- Risk analysis

Process Design

- Pre-feasibility studies
- Technology and licensor selection
- Conceptual design & feasibility
- Process design package

Construction Management

- Materials /warehouse management
- Quality assurance and health, safety & environment
- Progress monitoring/ Scheduling
- Mechanical completion
- Site closure

Specialized Services

- Environment engineering
- Heat and mass transfer
- Plant operations and safety management
- Specialist materials and maintenance services

Project Management

- Integrated Project Management services
- Project Control Planning & Scheduling,
 Monitoring, Costing

Supply Chain Management

- Supplier and contractor management
- Expediting and inspection
- Vendor development

Certification (through CEIL)

- EIL subsidiary Certification Engineers
 International Limited (CEIL)
- Certification and re-certification services
- Third party inspection

Modes of Contracts Managed



Consultancy Contracts



EPCM

Engineering, Procurement and Construction Management Services



3

PMC

- Front-end Engineering & Design for complete definition of scope for selection of EPC contractor
- Project Management Consultancy Services for managing EPC contractors

Turnkey Contracts



• Fixed price Lump Sum Turnkey Contracts also referred to as EPC contracts



OBE

Open book estimate - Also known as Cost plus contracts

Asset Ownership



JVC

Acquisition of Assets through Equity Participation.

Technology Portfolio

R&D Center with multiple pilot and demo facilities at Gurugram

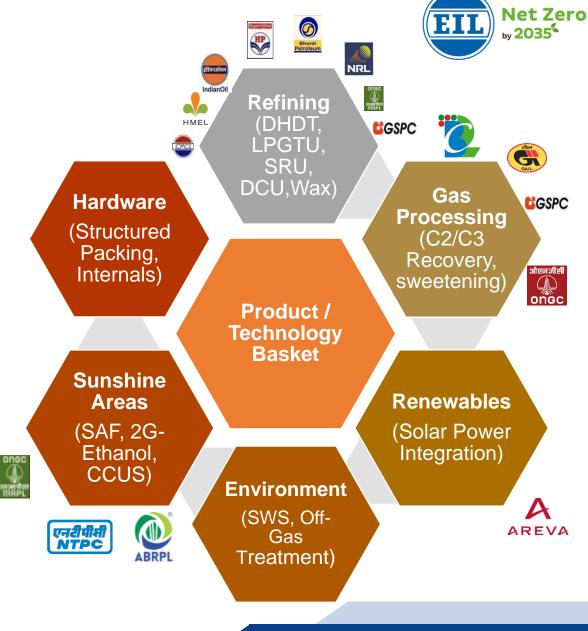
Developed more than 40 Process Technologies

Technology collaboration with Research Organizations of IOCL, BPCL, HPCL, GAIL and Research Institutes like CISR-IIP, CSIR-NCL, ICT, IITs

>60% of process technologies in refineries already indigenized

Tremendous technology absorption capacity has been successfully demonstrated

100% Engineering capability in high tech domain of oil & gas achieved



Delivering Excellence Through People

Board of Directors (as on 27.05.2024)



C&MD

Smt. Vartika Shukla

Functional Directors

- Shri Sanjay Jindal, Director (Finance)
- Shri Atul Gupta, Director (Commercial)
- Shri Rajiv Agarwal, Director (Technical)
- Shri Rajeev Gupta, Director (Projects) with additional charge of Director (HR)

Chief Vigilance Officer

• Ms. Shruti Agnihotriy

Director (Govt. Nominee)

Shri Arun Kumar

Non-official Independent Directors

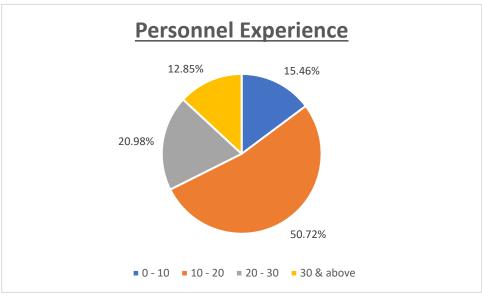
- Shri Deepak Mhaskey
- Shri Harishkumar Madhusudan Joshi
- Dr. Prashant Vasantrao Patil
- Smt. Karuna Gopal Vartakavi
- Shri Ravi Shankar Prasad Singh
- Shri Jai Prakash Tomar

EIL Manpower Resources



Qualification	Count
Graduates in Engineering	1974
Post Graduates in Engineering	256
Doctorates in Engineering	11
Total Personnel with Engineering Qualification (Technical Manpower)	2241
Other Professionals (MBA/MCA/CA/ICWA/CS)	127

Role	Count
Project Management and Control	285
Engineering and Technology	1240
Construction	551
Commercial and Procurement	285
Company Mgmt, HR and Finance & Others	285
Total	2646



- Approx 11.6% are Female employees. Out of these 75.89% are Technical
- Average Age 41.04 years





2

Track Record and Credentials

Strong Track Record with diverse client base



As of March 2024 91 Major Refinery Projects including 10 Green-field Projects 45 Onshore Oil & Gas 13 Major Petrochemical Projects Cairn **Processing Projects** 213 Offshore Projects including Sail Gail HMEL DANGOTE **Process Platforms** INDORAMA नालको 🙆 NALCO HP **52 Pipeline Projects** Chhatrapati Shivaji International Airport S **12 Fertiliser Projects** PETRONAS /V O 5 DELHI INDIRA GANDHI ADNOC CIL INDIA LIMITED BCIC پابکو Bapco INDO GULF **BCPL** 14 Ports & 41 Infrastructure **Terminals** قطر للبترول Qatar Petroleum **Projects** IFFCO Kenya Petroleum Refineries Ltd **BHARAT OMAN** أوربك Orpic ISPRL CPCL delhi.gov.in

Govt. of NCT of Delhi alba 33 Mining & Metal **24 Turnkey Projects Projects** INDAL NRL GP PERTAMINA CAIRN **GSPC** BRP **Strategic Storages Power / Captive** IMDC LIMIT ESSAR 3 Locations **Power Projects**

EIL's Footprint in Oil & Gas Sector

Mega Petrochemical Plant



Engineered 10 Grassroot Refineries.

20 out of 23 Refineries in India have EIL Footprints

Installed 10 out of the 11 mega petrochemical complexes in India

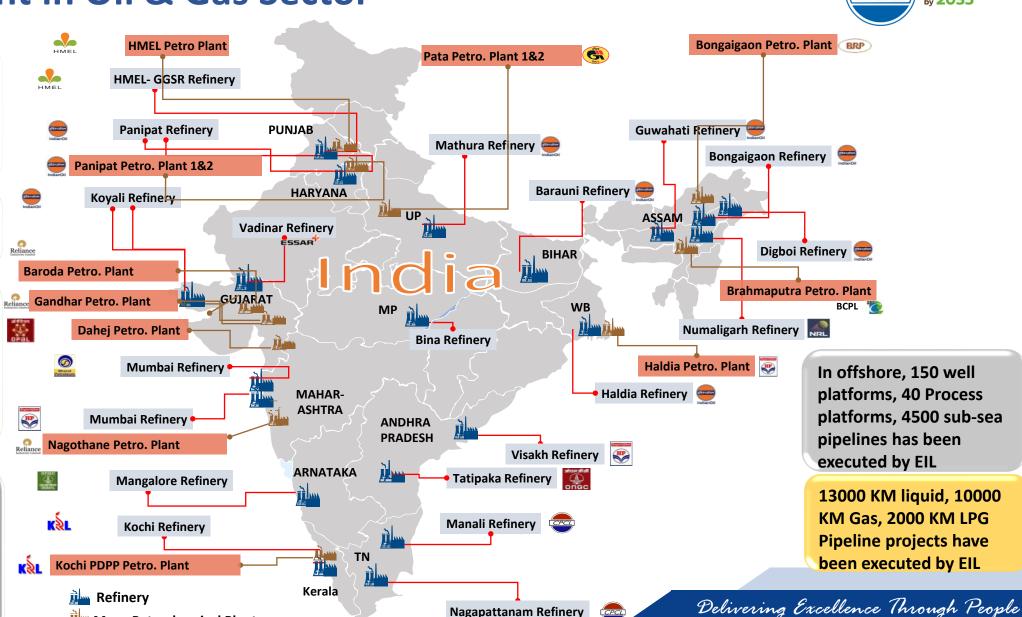
All Onshore Facilities in India has EIL footprint.

Forayed into new areas such as underground caverns for storages

Mega Petchem under commissioning.

Ongoing:

Grassroot Integrated Rajasthan Refinery, Panipat & Nagapattinam Refinery, and Usar PDH



International Presence

Branch Office

Abu Dhabi

JV Office

 LLC-BEO (Bharat Energy Office) (JV of 5 Oil PSUs: OIL, OVL, GAIL, IOCL & EIL)

GUYANA

Plant

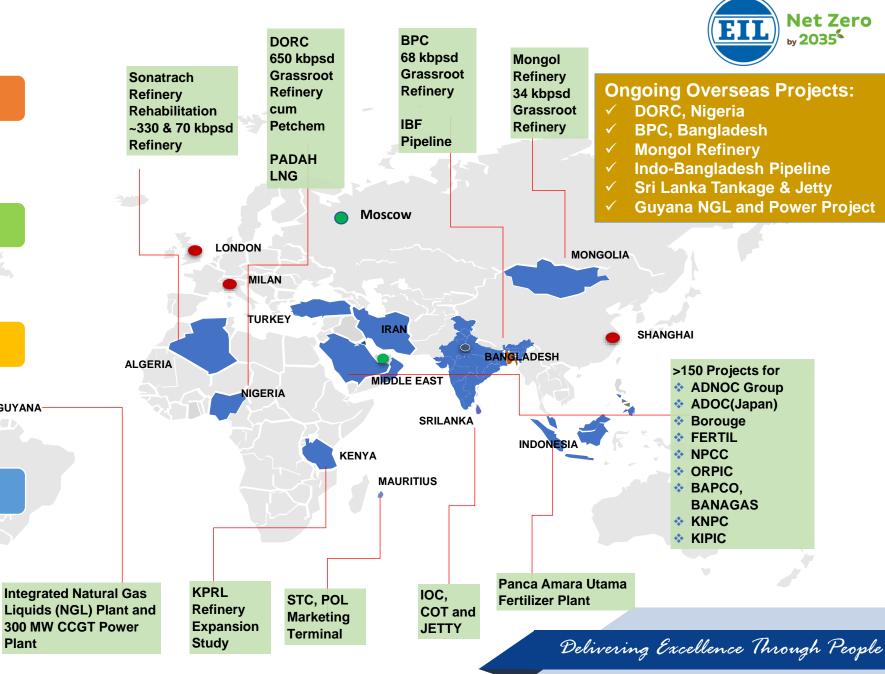
Inspection Office

- London, UK
- Milan, Italy
- Shanghai, China

Site / Client Office

- Sainshand / Ulaanbaatar, Mongolia
- Lagos, Nigeria
- Guyana

Antarctica, **Environmental Studies**



Map Not to scale, Illustration purpose only

International Clientele - Focus in Overseas Geographies



Regions	Key Countries	Clients	Regions	Key Countries	Clients
Middle East	UAE	ADNOC Group Companies (Formerly ADMA OPCO;	South-East	Malaysia	Petronas
		GASCO; TAKREER ; ZADCO; ADGAS; Borouge; FERTIL; etc) • NPCC; BUNDUQ		Indonesia	PT Pertamina (Persero)PT Wijaya Karya (Persero) tbk - WIKAPT Panca Amara Utama - PAU
	Bahrain	BANAGAS (Bahrain National Gas)BAPCO (Bahrain Petroleum Co)ALBA	Asia	Bangladesh	 BCIC (Bangladesh Chem Ind Corp) BPC (Bangladesh Petroleum Corp) Padma Oil Company Limited (POCL)
	Kuwait	• KNPC • KAFCO			Super Petrochemical (Pvt.) Ltd
	EquatePIC (Petrochemical Ind Co)	•		Mongolia	 Ministry of Mining and Heavy Industry (Mongol Refinery State Owned LLC)
	Iran	NPC (National Petchem Co.)	Africa	Algeria	• SONATRACH
		NIORDCODCC (Oil Design & Cons. Co)		Ghana	 BOST (Bulk Oil Storage & Transportation Co Ltd)
	Oman	OrpicSIUCIOOC		Kenya	KPRL (Kenya Petroleum Refineries Limited)
	Saudi Arabia	Saudi AramcoSaudi Basic Industries Corporation(SABIC)		Nigeria	DangoteIndorama
	Turkey	Türkiye Petrolleri Anonim Ortaklığı (TPAO)		Mauritius	 State Trading Corporation (STC)
		BOTAŞ Petroleum Pipeline Corporation	South America	Guyana	 Guyana Power and Gas Inc.

Major Awards and Accolades (2023-24)





• 15th CIDC Vishwakarma Achievement Award 2024 for Construction Health, Safety & Environment for "HPCL Rajasthan Refinery Project, Barmer, Rajasthan ".



• IEI Industry Excellence Award 2023 in Engineering and Service Consultancy Sector instituted by The Institution of Engineers (India)



- ICC XIII PSE Excellence Awards
 - 1. CMD of the year category to Ms. Vartika Shukla
 - 2. Operational Performance Excellence (runner up position)
 - 3. CSR & Sustainability (runner up position)
 - 4. Corporate Governance (runner up position)
 - 5. Contribution of Women and Differently abled in PSEs (runner up position)

Major Awards and Accolades (2023-24)





- Governance Now 10th PSU Awards-
 - 1. Nation Building
 - 2. Reskilling/Upskilling of employees
 - 3. Digital Procurement Excellence



 National Award for Excellence in PSU by Asia HRD Congress for "Increasing the Geo-Strategic Reach" category



• SCOPE Eminence Award by the Honourable Vice-President of India, Shri Jagdeep Dhankhar in the category of Women Empowerment for the period 2019-20

Major Awards and Accolades (2023-24)





• **Golden Peacock National Training Award** for commitment to development in the domain of training and staff development programmes for improving the effectiveness, performance and goals of the organization.



• 'Project of The Year' Award in PMI South Asia Awards 2023 for INDJET Project at IOCL-Barauni on EPCM mode



Rajbhasha Shield conferred on EIL RO Kolkata

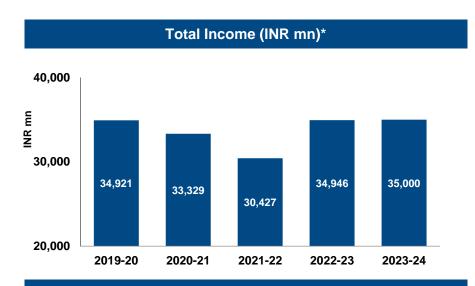


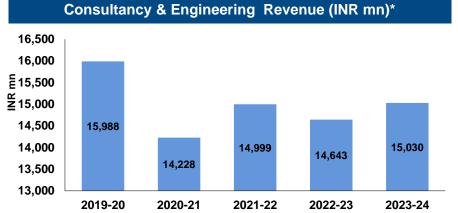


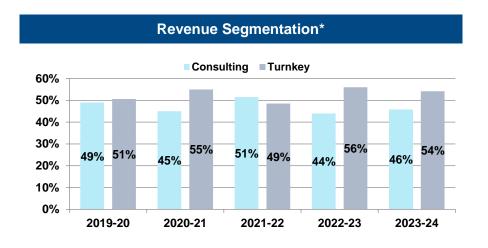
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Financials and Order Book Overview

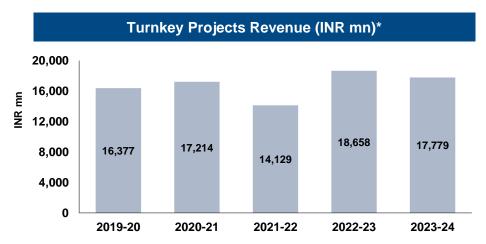






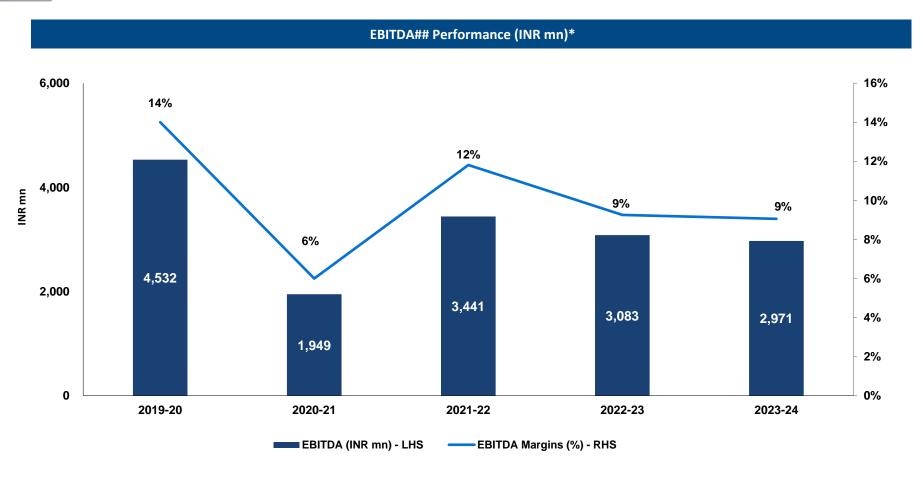


** Revenue does not include Other Income



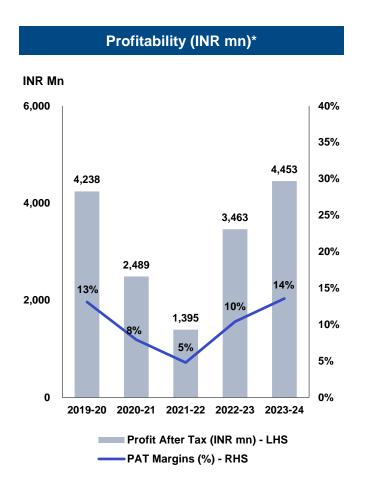
Note: All figures have been taken on a consolidated basis

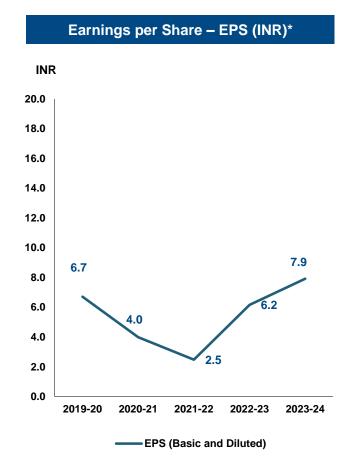


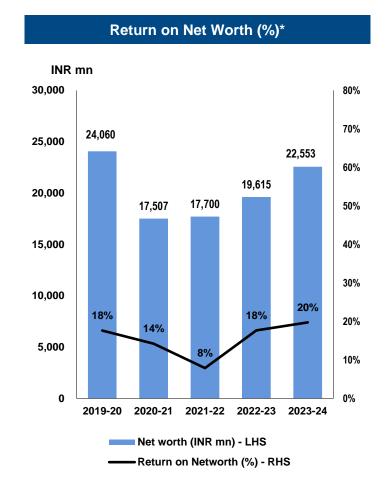


Note: All figures have been taken on a consolidated basis
EBITDA: Earnings Before Interest, Tax, Depreciation and Amortization (does not include Other Income)





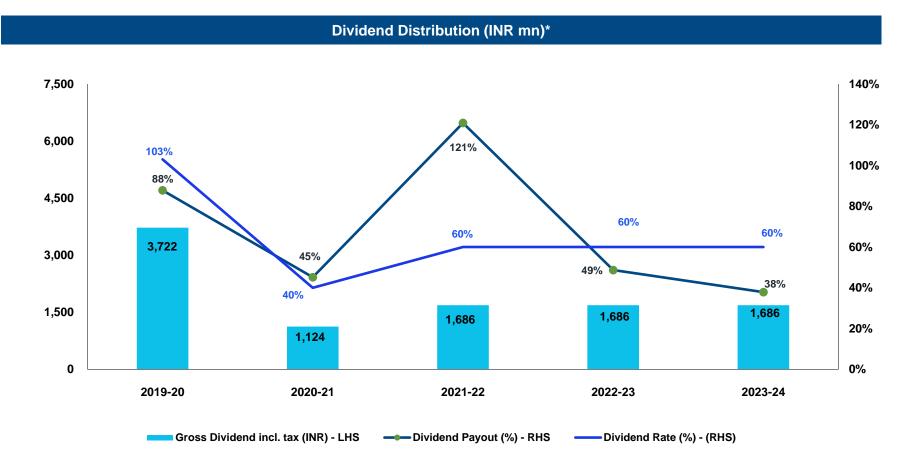




Note: All figures have been taken on a consolidated basis

Delivering Excellence Through People





^{*} Note: All figures have been taken on a consolidated basis

Dividend Payout calculated as a percentage of Profit After Tax (PAT)

Consistent Dividend Track Record

Annual Performance Summary – Standalone



Rs Mn

TURNOVER	2023-24	2022-23	2021-22	2020-21	2019-20
Consultancy	14543	14,179	14,575	13,833	15,653
Turnkey	17779	18,659	14,129	17,214	16,377
Consultancy + Turnkey	32322	32,838	28,704	31,047	32,030
Other Income	2246	1,691	1,367	1,949	2,580
Total Income	34568	34,529	30,071	32,996	34,611

SEGMENT PROFITS	2023-24	2022-23	2021-22	2020-21	2019-20
Consultancy	3253	3830	4,085	3,799	4,989
Turnkey	1024	521	356	558	655
Consultancy %	22%	27%	28%	27%	32%
Turnkey %	6%	3%	3%	3%	4%

PAT	2023-24	2022-23	2021-22	2020-21	2019-20
PAT	3570	3422	3,444	2,595	4,302
PAT %	11%	10%	12%	8%	13%

Note: All figures are on standalone basis and rounded off to nearest digit

Quarterly Performance Summary – Standalone



Rs Mn

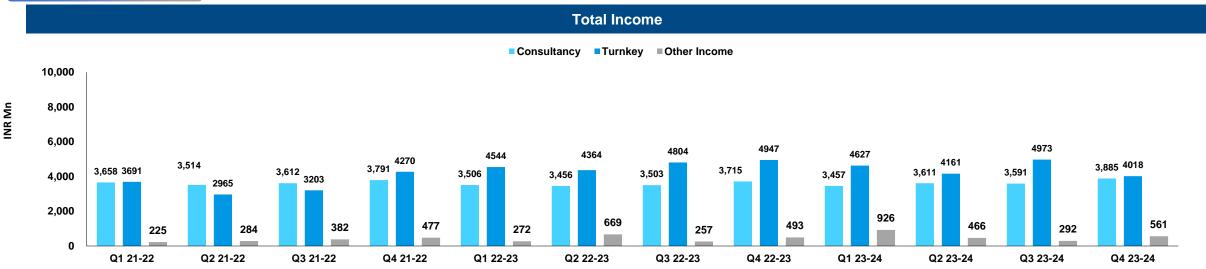
TURNOVER	Q1	Q2	Q3	Q4	H1	H2	9M	Annual
Consultancy – Domestic	2973.30	2877.95	2830.77	3052.56	5851.25	5883.33	8682.02	11734.58
Consultancy - Overseas	483.39	733.06	759.85	831.98	1216.46	1591.83	1976.31	2808.29
Consultancy Total	3456.69	3611.01	3590.62	3884.54	7067.71	7475.16	10658.33	14542.87
Turnkey	4626.72	4161.20	4972.65	4018.20	8787.92	8990.85	13760.57	17778.77
Consultancy + Turnkey	8083.41	7772.21	8563.27	7902.74	15855.63	16466.01	24418.90	32321.64
Other Income	926.17	466.25	292.37	561.21	1392.42	853.58	1684.79	2246.00
Total Income	9009.58	8238.46	8855.64	8463.95	17248.05	17319.59	26103.69	34567.64

SEGMENT PROFIT	Q1	Q2	Q3	Q4	H1	H2	9M	Annual
Consultancy	885.00	821.99	653.97	892.17	1706.99	1546.14	2360.96	3253.13
Turnkey	94.56	492.45	236.88	200.32	587.01	437.20	823.89	1024.21
Total	979.56	1314.44	890.85	1092.49	2294.00	1983.34	3184.85	4277.34

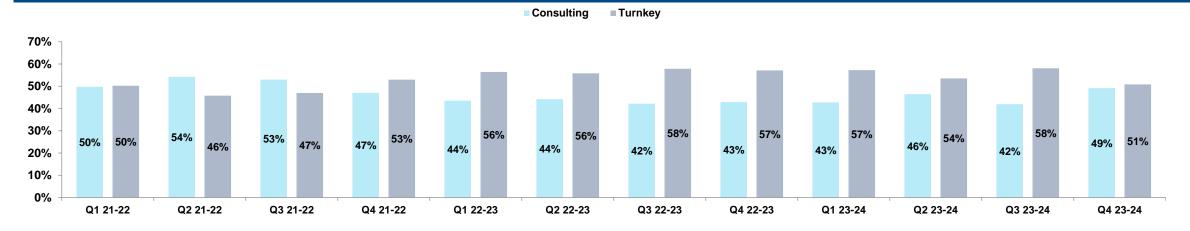
Note: All figures are on standalone basis

Quarterly Performance Track Record - Standalone





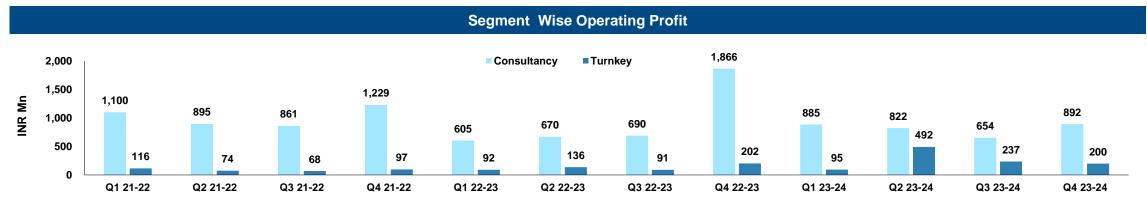




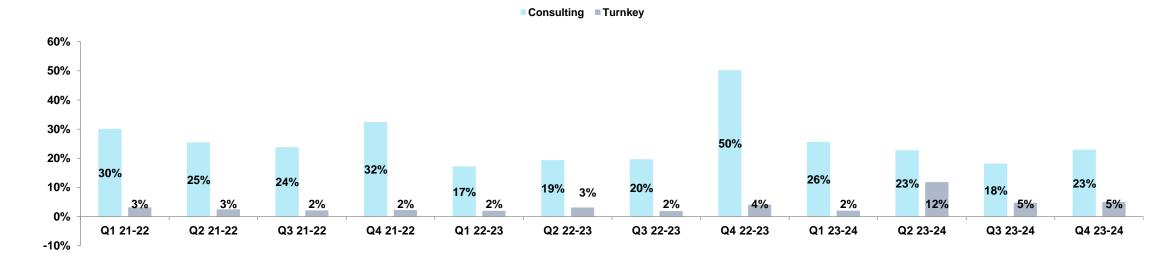
Note: All figures are on standalone basis

Quarterly Performance Track Record – Standalone





Segment Wise Profit %



Note: All figures are on standalone basis

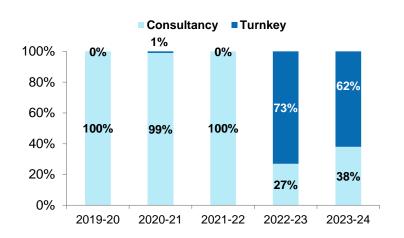
Business Secured and Order Book – Standalone

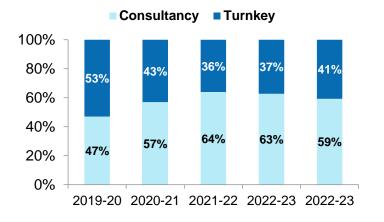


S	Mn	

Business Secured	FY 23-24	FY 22-23	FY 21-22	FY 20-21	FY 19-20
Consultancy (domestic)	7,964#	6,477	16,515	14,550	8,119
Consultancy (overseas)	4,985	6,138	356	1,011	8,053
Consultancy Total	12,949	12,615	16,871	15,562	16,172
Turnkey	21,113#	34,463	0	130	0
Total Business secured	34,062	47,078	16,871	15,692	16,172

Order Book	March 24	March 23	March 22	March 21	March 20
Consultancy	46367	48296	48,983	45,816	44,561
Turnkey	31868	28650	27,566	34,003	50,993
Total Order Book	78235	76946	76,549	79,819	95,554
Consultancy %	59%	63%	64%	57%	47%
Turnkey %	41%	37%	36%	43%	53%



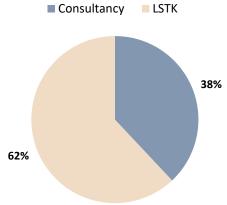


[#] Job awarded on depository mode in Q3 considered in Consultancy Segment earlier, is now considered in Turnkey Segment. Note: Data on unconsolidated basis

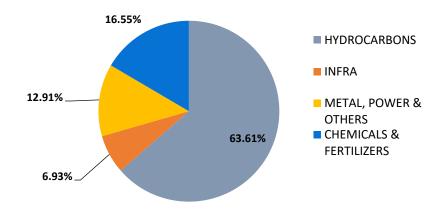
Business Secured Break up – Standalone





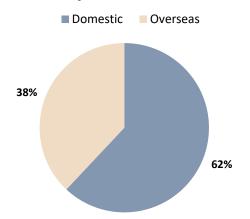


Consulting Segmental Break up

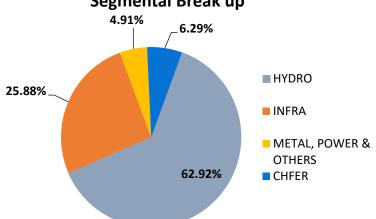


Note: Data on unconsolidated basis

Consultancy Domestic Vs Overseas



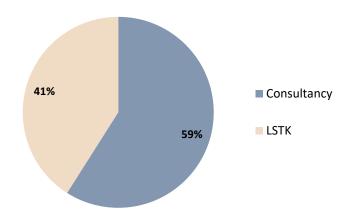
Total Orders Segmental Break up



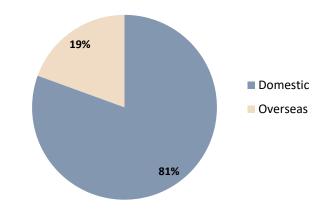
Order Book Break up – Standalone



OBP: Consultancy Vs LSTK



OBP: Domestic Vs Overseas



Capital Investments – as on FY 23-24



Description	Investment 1	Investment 2		Investment 3	Investment 4
Name	Ramagundam Fertilizer Project	NELP IX: Two Upstream Assets		Minority stake in	LLC-BEO (Bharat
		(CB-ONN-2010 / 8)	CB-ONN-2010 / 11	Numaligarh Refinery Ltd.	Energy Office)
Implemen-ting agency	M/s Ramagundam Fertiliser & Chemical Ltd.	M/s Bharat Petro Resources Ltd. (BPRL)	M/s GAIL India Ltd.	-	-
JV Partners / Share-holding	NFL - 26%; EIL - 26%; FCIL - 11%; GAIL- 14.3%; Telangana Govt - 11%; HTAS Consortium- 11.7%	BPRL – 25%, GAIL – 25%, EIL – 20%, BFIL – 20%, MIEL – 10%	BPRL – 25%, GAIL – 25%, EIL – 20%, BFIL – 15%, MIEL – 15%	EIL stake 4.37%	Equal participation of 20% by OIL, OVL, GAIL, IOCL & EIL
State / Country	Telengana	Gujarat	Gujarat	Assam	Moscow, Russia
Size / Capacity / Area	<u>Urea:</u> 3850 MTPD <u>Ammonia:</u> 2200 MTPD	Exploration Acreage 42 Sq. Km.	Exploration Acreage 131 Sq. Km.	3 MMTPA Refinery (Currently undergoing expansion to 9 MMTPA)	_
Approximate project cost/ investment at start	Rs. 6388 Crore	Rs. 300 Crore / USD 50 Million (During Bidding Stage)		-	USD 500,000/-
Total Equity Investment by EIL	Rs. 491 Crores	-		Rs 769.16 crores*	USD 100,000/-

^{*}Rs. 69.16 Crore invested in NRL against Rights issue of 1,25,73,627 partly paid equity shares.







Major Order secured in FY 2023-24

Q4 FY23-24: Salient Orders Secured



Service Type	Project scope	Client	Contract Value (Rs. Million)	Award Date	Completion Date
Domestic					
Consultancy	EPCM Services for Site Enabling for Bina Petrochemical and Refinery Expansion Project (BPREP) at Bina, Madhya Pradesh	Bharat Petroleum Corporation Ltd. (BPCL)	272	January 2024	December 2025
Consultancy	Engineering Procurement Construction Management (EPCM) Services for Ambient Air Heating System at Ratnagiri	Konkan LNG Limited (KLL)	137	January 2024	December 2025
Consultancy	EPMC Consultancy Services for Petrochemical Evacuation Marketing Terminal Project at Barmer	Hindustan Petroleum Corporation Ltd (HPCL)	244	February 2024	February 2026
OBE-LSTK	Comprehensive Design Engineering & Project Management Consultancy for Development and Upgradation of Infrastructure at NSEZ Noida on Deposit Basis (On Depository Basis)	Noida Special Economic Zone Authority	805	March 2024	March 2026
Consultancy	Design Engineering and Project Management Consultancy of Project 'Creation of CPP at Geleki, Assam Asset' (On MOA Basis)	Oil and Natural Gas Corporation (ONGC)	148	March 2024	July 2026
Consultancy	Consultancy Services for Daitari Iron Ore Mines for execution in MDO mode	Odisha Mining Corporation (OMC)	222	March 2024	July 2027
OBE-LSTK	Execution of Utilities and Offsites and PRU Revamp-OBE LSTK Basis for HPCL Visakh Refinery (Change Order)	Hindustan Petroleum Corporation Ltd (HPCL)	13,543	March 2024	March 2024
Consultancy	Consultancy Services for Coke Drum Replacement at PRPC	Indian Oil Corporation Ltd. (IOCL)	167	March 2024	December 2026
Overseas					
Consultancy	FEED for Halon Replacement work	ADNOC Offshore	364	January 2024	November 2024
Consultancy	CED FWA T16: Lower Zakum Facilities Hazop / Engineering Packages and C5934 - Study requirements to put DIYAB Appraisal well ZK420 (WHT ZK-374) on Production	ADNOC Offshore	191	March 2024	December 2024

Q3 FY23-24: Salient Orders Secured



Project scope	Client	Contract Value (Rs. Million)	Award Date	Completion Date
Consultancy Services for Setting up of Aqueous Ammonia unit at Numaligarh Refinery (On Depository Basis)	Numaligarh Refinery Limited (NRL)	120	October 2023	December 2025
EPCM Services for Bio-Refinery Project at Numaligarh (Change Order)	Assam Bio Refinery Private Limited (ABRPL)	410	August 2018	June 2023
Consultancy Services for Renovation of living quarter and revamping of HVAC on Mumbai High Assets (on MOA Basis)	Oil and Natural Gas Corporation (ONGC)	120	November 2023	November 2026
Construction of Multi-Storied Building for Integrated Office-cum- Data Centre Complex at Patel Dham, 35 S.P. Marg, New Delhi. (On Depository Basis)	Intelligence Bureau	3500	November 2023	July 2026
Post Bid Design & Engineering of Prefabricated Automated Let Down Stations for RPTU Project at Numaligarh Refinery	Bliss Anand Pvt. Ltd. (BAPL)	128	December 2023	March 2025
Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilitieis at GCPL Dahej	Gujarat Chemical Port Limited (GCPL)	276	December 2023	April 2027
FEED and PMC Services for new NHT/CCR-Reforming unit	Sonatrach, Algeria	579	October 2023	April 2027
FEED for Acid Gas Removal Project (AGRP) revamp at MAA Refinery	Kuwait National Petroleum Company (KNPC), Kuwait	269	December 2023	February 2025
	Consultancy Services for Setting up of Aqueous Ammonia unit at Numaligarh Refinery (On Depository Basis) EPCM Services for Bio-Refinery Project at Numaligarh (Change Order) Consultancy Services for Renovation of living quarter and revamping of HVAC on Mumbai High Assets (on MOA Basis) Construction of Multi-Storied Building for Integrated Office-cum-Data Centre Complex at Patel Dham, 35 S.P. Marg, New Delhi. (On Depository Basis) Post Bid Design & Engineering of Prefabricated Automated Let Down Stations for RPTU Project at Numaligarh Refinery Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilitieis at GCPL Dahej FEED and PMC Services for new NHT/CCR-Reforming unit	Consultancy Services for Setting up of Aqueous Ammonia unit at Numaligarh Refinery (On Depository Basis) EPCM Services for Bio-Refinery Project at Numaligarh (Change Order) Consultancy Services for Renovation of living quarter and revamping of HVAC on Mumbai High Assets (on MOA Basis) Construction of Multi-Storied Building for Integrated Office-cum-Data Centre Complex at Patel Dham, 35 S.P. Marg, New Delhi. (On Depository Basis) Post Bid Design & Engineering of Prefabricated Automated Let Down Stations for RPTU Project at Numaligarh Refinery Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilitieis at GCPL Dahej FEED and PMC Services for new NHT/CCR-Reforming unit Sonatrach, Algeria Kuwait National Petroleum	Consultancy Services for Setting up of Aqueous Ammonia unit at Numaligarh Refinery (On Depository Basis) EPCM Services for Bio-Refinery Project at Numaligarh (Change Order) Consultancy Services for Renovation of living quarter and revamping of HVAC on Mumbai High Assets (on MOA Basis) Construction of Multi-Storied Building for Integrated Office-cum-Data Centre Complex at Patel Dham, 35 S.P. Marg, New Delhi. (On Depository Basis) Post Bid Design & Engineering of Prefabricated Automated Let Down Stations for RPTU Project at Numaligarh Refinery Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilitieis at GCPL Dahej (Rs. Million) Numaligarh Refinery Limited (NRL) Assam Bio Refinery Oil and Natural Gas Corporation (ONGC) 120 Sorporation (ONGC) Intelligence Bureau 3500 Bliss Anand Pvt. Ltd. (BAPL) (BAPL) 128 Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilitieis at GCPL Dahej FEED and PMC Services for new NHT/CCR-Reforming unit Sonatrach, Algeria 579 FEED for Acid Gas Removal Project (AGRP) revamp at MAA Kuwait National Petroleum	Consultancy Services for Setting up of Aqueous Ammonia unit at Numaligarh Refinery (On Depository Basis) EPCM Services for Bio-Refinery Project at Numaligarh (Change Order) EPCM Services for Bio-Refinery Project at Numaligarh (Change Order) Consultancy Services for Renovation of living quarter and revamping of HVAC on Mumbai High Assets (On MOA Basis) Construction of Multi-Storied Building for Integrated Office-cum-Data Centre Complex at Patel Dham, 35 S.P. Marg, New Delhi. (On Depository Basis) Post Bid Design & Engineering of Prefabricated Automated Let Down Stations for RPTU Project at Numaligarh Refinery Consultancy Services for FEED Engineering Services for unloading pipelines, onshore storage tank farm and associated facilities at GCPL Dahej FEED and PMC Services for new NHT/CCR-Reforming unit Consultancy Services for new NHT/CCR-Reforming unit Sonatrach, Algeria Numaligarh Refinery 120 Assam Bio Refinery 210 Assam Bio Refinery 210 August 2018 Potaber 2023 November 2023 Intelligence Bureau 3500 November 2023 Bliss Anand Pvt. Ltd. (BAPL) 128 December 2023 Chemical Port Limited (GCPL) FEED and PMC Services for new NHT/CCR-Reforming unit Sonatrach, Algeria 579 October 2023

Q2 FY23-24: Salient Orders Secured



Service Type	Project scope	Client	Contract Value (Rs. Million)	Award Date	Completion Date
Domestic					
Consultancy	Independent Engineer Services for PLI Scheme for Advance Chemistry Cell of MHI	Ministry of Heavy Industries	645	July 2023	July 2030
OBE-LSTK	Revamping of Sectionalizing valve stations of 36"& 42" TPLs and additional requirements for GT and KRIBHCO at Hazira (Part B) on cost reimbursable basis	Oil and Natural Gas Corporation (ONGC)	8149	July 2023	August 2026
Consultancy	EPCM Services for Proposed Pipeline From Mumbai Refinery, Mahul To Rasayani Complex, Raigad Of BPCL	Bharat Petroleum Corporation Ltd. (BPCL)	410	August 2023	February 2026
Consultancy	ARC for Basic & Detail Engineering of CDU-2 Revamp Project	Nayara Energy Ltd	273	September 2023	May 2026
Consultancy	EPCM Services for Biturox Unit at Barauni Refinery (Phase-II)	Indian Oil Corporation Ltd. (IOCL)	131	September 2023	May 2025
Consultancy	Preparation of BDEP for ARU, SWS, Utilities and Offsite package, Integrated DFR for Integrated Hydrocracker Catalytic De-waxing and SDA unit at Mumbai Refinery.	Hindustan Petroleum Corporation Ltd (HPCL)	127	September 2023	May 2024
Consultancy	Consultancy Services for New Bitumen Plant at Gujarat Refinery (Phase-II)	Indian Oil Corporation Ltd. (IOCL)	140	September 2023	August 2025
Overseas					
Consultancy	Engineering Services for MOL Welding Workshop, FEED for Upgradation of Crude Storage Tanks Foam System & Replacement of the Obsolete F&G Detection System	Abu Dhabi Company for Onshore Oil Operations (ADCO)	92	July 2023	January 2024
Consultancy	Revalidation of Pre-FEED Process Waste Steam for Power Generation through BPST in Ruwais Train-4 (on TSA basis)	ADNOC GAS	78	July 2023	March 2024

Q1 FY23-24: Salient Orders Secured



Service Type	Project scope	Client	Contract Value (Rs. Million)	Award Date	Completion Date
Domestic					
Consultancy	Consultancy Services for New DRI-2 (Direct Reduced Iron) Plant at Angul	Jindal Steel and Power (JSPL)	155	April 2023	December 2024
Consultancy	EPCM Services for 50 KTA ISO-Propyl Alcohol (IPA) Plant at Usar	GAIL India Ltd.	319	April 2023	April 2025
Consultancy	Independent Engineer for Development, Construction and Operation of Greenfield International Airport at Bhogapuram, Vizianagaram District, Andhra Pradesh	AP Airport Development Corporation	193	April 2023	April 2026
Consultancy	PMC Services for Haryana Horticulture Marketing (Change Order)	Haryana Intl. Horticultural Marketing Corp. (HIHMC)	151	May 2023	May 2025
OBE-LSTK	Upgrading of The Institute of Petroleum Safety, Health and Environment Management (IPSHEM) to World-Class Facility" at Goa, on cost reimbursable basis	Oil and Natural Gas Corporation (ONGC)	3255	April 2023	June 2024
OBE-LSTK	Replacement & Additional Installation Of Compressors At ONGC, Uran Plant (PART-A) on cost reimbursable basis	Oil and Natural Gas Corporation (ONGC)	4600	June 2023	May 2026
Overseas					
Consultancy	CED FWA T.2: Brown Field EWRs - PMRs for LZ and DAS, UAE (under Framework Agreement) (PMRs - Plant Modification Requests) (EWRs - Engineering Work Requests)	ADNOC Offshore	315	April 2023	February 2024
Consultancy	EPCM Services for Green-field 4000 TPD Urea and 2300 TPD Ammonia Complex in Nigeria (Change Order)	Stanch Fertilizer FZE	1610	May 2023	December 2026
Consultancy	FEED for SARB Produced Water treatment value, UAE (under Framework Agreement)	ADNOC Offshore	129	May 2023	May 2024
Consultancy	PMC Services for EPC-1(LNG Storage) & EPC-3 (Utilities & BOP) Packages of LNG Terminal, Nigeria	Padah LNG	349	June 2023	June 2026





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Orders in hand



Project	Client	Project Location		
Refinery Projects				
Cauvery Basin Refinery (CBR) Project – 9 MMTPA (Package - EPCM-1 with MPMC and EPCM-3 Services)	CPCL	Nagapattinam, Tamil Nadu		
EPCM Services for Panipat Refinery Expansion (15 to 25 MMTPA)	IOCL	Panipat		
PMC and Turnkey-OBE Services for Visakh Refinery Modernization Project	HPCL	Visakhapatnam		
PMC and Turnkey-OBE Services for Rajasthan Refinery Project	HPCL	Rajasthan		
EPCM Services for Bio Refinery Project	Assam Bio Refinery Pvt Ltd	Numaligarh		
EPCM Services for Coker-B Revamp Project	IOCL	Barauni		
Licensing and EPCM Services for Delayed Coker Unit (DCU) Revamp Project	NRL	Assam		
Petrochemical Projection	ct			
EPCM Services for 60 KTA PP Unit	GAIL	Pata		
EPCM Services for 500 KTPA Petrochemical Project (PDH/PP)	GAIL	Usar		



Project	Client	Project Location			
Petrochemical Project					
EPCM Contract for Methyl Isobutyl Carbinol (MIBC), Methyl Isobutyl Ketone (MIBK) and U&O Project at Dahej	DCTL	Dahej			
Pipeline Projects					
PMC Services for Dobhi-Durgapur-Haldia Pipeline Project	GAIL	Dobhi-Durgapur-Haldia			
EPCM Services for Crude Oil Terminal (COT) at Paradip, Paradip Numaligarh Crude Oil Pipeline (PNCPL) and NRL Siliguri Product Pipeline (NSPPL)	NRL	Paradip, Numaligarh, Siliguri			
EPCM Services for Krishnapatnam Hyderabad Multiproduct Pipeline	BPCL	Krishnapatnam, Hyderabad			
EPCM Services for Upgradation of facilities for Numaligarh-Siliguri Pipeline	OIL	Numaligarh, Siliguri			
LNG / LPG Cavern					
PMC Services for 80,000 MT LPG Cavern	HPCL	Mangalore			
PMC Services for De-Bottlenecking and Augmentation of Cryogenic Facilities - LPG Import Terminal	BPCL	Uran			



Project	Client	Project Location		
Infrastructure Projects				
PMC for New Domestic Terminal Building and associated works at Leh Airport	AAI	Leh, J&K		
Third Party Assessment for Engineering Review & Project Management for Construction of Fintech University, Jodhpur	DoIT&C	Jodhpur, Rajasthan		
PMC Services for Setting-up RBI's Green Field Data Centre & Training Institute	RBI/IFTAS	Bhubaneswar		
PMC services for development of IIHM Ganaur	IIHM	Ganaur, Haryana		
Upgrading of IPSHEM to World-Class Facility" at IPSHEM, Goa	ONGC	Goa		
PMC services for IT Development & E-Governance at Jaipur, Rajasthan	DoIT&C	Jaipur, Rajasthan		
Construction of Multi-Storied Building for Integrated Office-cum-Data Centre Complex, New Delhi.	IB	Delhi		
PMC for NSEZ Noida on Deposit Basis	NSEZA	Noida		



Project	Client	Project Location
Overseas Projects		
Eastern Refinery Limited Unit –II Project	BPC	Bangladesh
Dangote Refinery & Petrochemical Project	DORC	Nigeria
PMC Services for Crude Oil Refinery in Mongolia	Mongol Refinery	Mongolia
EPCM Services for Green-field 4000 TPD Urea and 2300 TPD Ammonia Complex	Stanch Fertilizers FZE	Nigeria
Consulting Services for the Supervision of the Guyana Integrated NGL Plant and 300 MW CCGT Power Plant Project	Guyana Power and Gas Inc., Ministry of Natural Resources	Guyana





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Outlook

Oil & Refining Capacity Outlook



Global oil consumption in 2023 was 102.0 million b/d, growing over 2 million b/d from 2022, EIA forecast now averages 102.9 million b/d in 2024 and 104.3 million b/d in 2025.

As per EIA, the global production of liquid fuels to increase by more than 0.8 million b/d in 2024, slowing from the 1.8 million b/d increase shown previously in 2023.

India's integration into global energy markets will be a key shift in the global economy out to 2035, with India having a greater stake in their efficiency.

India was already the world's second-largest crude oil net importer in 2023, having boosted imports by 36% over the past decade to 4.6 mb/d to meet rising refinery intake.(As per IEA Indian Oil Market 2030)

India has significantly expanded its nameplate refining capacity, from 3.1 mb/d in 2006 to 5.8 mb/d by 2023, pegging the country as the fourth largest refiner in the world

Net Refining capacity to increase from 5.8 mb/d to 6.8 mb/d by 2030, with the majority of those additions starting up by 2026

Increased refining processing will lift crude oil imports further, to 5.8 mb/d by 2030, with major implications for India's security of supply. (As per IEA Indian Oil Market 2030)

Production of Low Carbon Liquids & Conversion of Existing Sites and construction of new sites to increase Petrochemical integration present Growth Opportunities.

Petrochemical and Chemical Outlook India



India is expected to remain a driving force in Asia for petrochemical demand in 2024 given its strong economic growth and resilient industrial production.

India plans sizeable capacity additions for polymer through 2024 and beyond.

The market for chemical commodity products in India is expected to grow at around 7% in 2023 and 8% in 2024



HPCL's Rajasthan Refinery's 1.2 million mt/year PP and 1 million mt/year PE is on track and is expected in 2024.

Nayara Energy's new 440,000-450,000 mt/year PP plant in Vadinar is likely to come on stream in 2024.

Under the new PCPIR Policy 2020-35, a combined investment of Rs. 10 lakh crore (US \$142 billion) is targeted by 2025

Indian chemical industry's estimated current size is ~US \$170-180 bn and is expected to reach ~ US \$800 Bn by 2040.



India remains bright spot amid struggling Asian chemicals markets

Delivering Excellence Through People

Gas Economy and Energy Transition



India has set itself a target of becoming energy independent by 2047

Gas Economy: India, the world's third biggest energy consumer, sees natural gas as a transition fuel for migrating to net zero carbon emissions by 2070..

Consumption of NG in India expected to grow by 25 Bn cubic metres (bcm), an avg annual growth of 9% until 2024.

The use of LPG, Ethane and Naphtha as feedstock for the petrochemical industry will increase in line with global economic growth.

Indian liquefied natural gas (LNG) imports are forecast to jump to 150 million metric tons per year (tpy) by 2030 and the country will need the equivalent re-gasification capacity to achieve its targets

LNG: additional capacity of 30 MMT is expected to be added in next 10 years to enhance the existing capacity of 42.7 MMT

22,335 km of the NG pipeline is operational while 12,995 km is under various stages of construction, Target to increase pipeline coverage by ~54% to 34,500 km by 2024-25 and connect all the states with trunk pipeline by 2027.

Elements of this strategy include an increase in renewable electricity capacity, introducing green hydrogen into the energy mix, increasing access to natural gas and biofuels, and faster electrification of the transport network.

Low-carbon hydrogen opportunities rise as the energy system progressively decarbonizes.



Key Indicators Driving Growth of Petrochemicals



India's chemical and petrochemical industry is expected to grow to about USD 300 billion by 2025.

According to the estimates by the Ministry of Petroleum, the demand for petrochemicals is expected to triple by 2040 and touch USD 1 trillion.

The petrochemicals segment is expected to grow at a 6-8% CAGR and reach \$13-15 billion by 2040.

About 80% of India's petrochemicals capacity is currently integrated with petroleum refineries, India has a competitive advantage in terms of petrochemical feedstock security.

The growth in demand for petrochemical products to account for over a third of the growth in oil demand to 2030, and nearly half to 2050, ahead of trucks, aviation and shipping.

Petrochemicals are also poised to consume an additional 56 billion cubic metres of natural gas by 2030.

The new PCPIR Policy 2020-35 aims to attract a total investment of US\$ 142 billion (Rs. 10 lakh crore) by 2025, US\$ 213 billion (Rs. 15 lakh crore) by 2030, and US\$ 284 billion (Rs. 20 lakh crore) by 2035 in all PCPIRs across the country.







g Excellence Through People

Opportunities in Diversified Sectors

India's journey towards becoming a developed nation by 2047 hinges significantly on improving its **Infrastructure**.

The total budgetary outlay for infrastructure-related ministries increased from around INR 3.7 Lakh Cr in FY23 to INR 5 Lakh Cr in FY24

Gatishakti National Master Plan (NMP), National Infrastructure Pipeline showcase investments worth 111 Lakh Crore are outlined for FY 19-25, an annual average investment of almost INR 22 Lakh Cr.

Indian Railways aims to become a Net Zero Carbon Emitter by 2030, with 211 MW of solar plants and 103 MW of wind power plants commissioned as of October 2023, along with 2150 MW of renewable capacity tied up.

The Ministry of Civil Aviation's flagship Regional Connectivity Scheme **UDAN** (**Ude Desh Ka Aam Nagarik**) aims to enhance air connectivity to regional airports in small towns. The Budget for 2023–24 allocated INR 1,244.07 Cr to UDAN, doubling the previous year's budget, with plans to revive 22 airports.





Opportunities in Diversified Sectors

The total port capacity is set to increase from the existing 2,600 MTPA (Mn Tonnes per annum) to more than 10,000 MTPA in 2047.

In the Renewable Energy Sector the country has set an enhanced target at the COP26 of 500 GW of non-fossil fuel-based energy by 2030.

The government has already established a 5% biodiesel target by 2030 which would require almost 4.5 billion litres of biodiesel per year according to IEA estimates.

The Indian government has launched the **Coal Gasification Mission** to introduce clean coal technologies, including gasifying 100 million tonnes of coal by 2030.

India's National **Green Hydrogen Mission**, established in January 2023, aims to make India a global hub for the production, export, and use of green hydrogen. The mission's goal is to produce 5 million tonnes of green hydrogen annually by 2030. The central government has allocated an initial budget of ₹19,744 crore (US\$2.37 billion) for the mission









Avenues for Growth



Creating Stakeholder Values through Sustainable Growth

- Consolidate core
 Hydrocarbon and
 Petrochemical
 Sector
- Value added solutions

- Expand in Middle
 East, Africa,
 Central Asia
- Entry In new geographies
- Target LoC projects
- Focused
 Diversification in
 Biofuels, Defense,
 Urban
 Infrastructure,
 Ports & Harbours,
 Coal Gasification,
 Decarbonisation.

Selectively diversify

- CollaborativeTechnologyDevelopment
- Net Zero Green technologies
- Digitization

Innovative Technologies

- Alliances in Core and Diversified sectors for Growth
- Alliances to breach entry barriers

Alliances

Expand international operations

Maintain leadership

Delivering Excellence Through People

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